## SAINTGITS COLLEGE OF ENGINEERING (AUTONOMOUS)

(AFFILIATED TO APJ ABDUL KALAM TECHNOLOGICAL UNIVERSITY, THIRUVANANTHAPURAM) THIRD SEMESTER MBA DEGREE EXAMINATION (Regular), DECEMBER 2022 (2021 Scheme)
Course Code : 21 MBA263
Course Name: Strategic Cost Management
Max. Marks : 60
Duration: 3 Hours

PART A
(Answer all questions. Each question carries 2 marks)

1. Define Cost Accounting.
2. What is Break-Even Point?
3. Narrate the meaning of Standard Cost.
4. Explain the term Budgetary Control?
5. What is Master Budget?

PART B
(Answer any 3 questions. Each question carries 10 marks)
6. From the following information, prepare a cost sheet for the month of January 2020

| Particulars | Amount in Rs |
| :--- | :---: |
| Stock in hand 1st January: |  |
| Raw Materials | 25,000 |
| Fork-in-progress | 8,200 |
| Finished goods | 17,300 |
| Raw Materials Consumed during January 2020 | 21,800 |
| Works Cost for the month (after adjusting work- <br> in-progress) | 48,400 |
| Cost of production of goods sold | 53,200 |
| Purchase of raw materials | 21,900 |
| Carriage on purchases | 1,100 |
| Factory overheads | 9,100 |
| Sale of finished goods | 72,300 |
| Direct wages | 17,200 |
| Direct Expenses | 1,200 |
| Administration over heads | 3,200 |
| Selling and distribution overheads | 4,200 |

7. The following Particulars are obtained from the records of a company manufacturing two products A and B.

| Particulars | Product -A (Per <br> Unit) Amount <br> in Rs. | Product -B <br> (Per Unit) <br> Amount in Rs. |
| :--- | :--- | :--- |
| Selling Price | Rs.200 | Rs.400 |
| Material Cost (Rs.20 per kg.) | Rs.40 | Rs. 100 |
| Direct Wages ( Rs. 6 per hour) | Rs.60 | Rs. 120 |
| Variable overhead | Rs.20 | Rs. 40 |
| Total Fixed overhead is Rs. <br> 10,000 |  |  |

Examine the profitability of each when production capacity in hours is the limiting factor.
8. Compute Material Cost variances from the following data:

| Particulars | Standard | Actual |
| :--- | :--- | :--- |
| Quantity | 400 kgs | 460 kgs |
| Price | Rs.20 per Kg | Rs.1.5 per kg |
| Value | Rs. 800 | Rs. 690 |

9. Distinguish between Budgetary Control and Standard Costing with examples.
10. XYZ Company wishes to arrange O.D facilities with its bankers during the period April- June, when it will be manufacturing mostly for stock.
(i) Prepare Cash Budget for the above period from the following data:

| Months | Sales | Wages |  |
| :--- | ---: | ---: | :---: |
|  |  | Purchases |  |
| February | $1,80,000$ | $1,24,800$ | 12,000 |
| March | $1,92,000$ | $1,44,000$ | 14,000 |
| April | $1,08,000$ | $2,43,000$ | 11,000 |
| May | $1,74,000$ | $2,46,000$ | 10,000 |
| June | $1,26,000$ | $2,68,000$ | 15,000 |

(iI ) $50 \%$ of Credit Sale is realized in the month following the sale and the other $50 \%$ in the second month following .Creditors are paid in the month following the month of purchase.
(iii) Wages are paid at the end of the respective month.
(iv) Cash at Bank - $1^{\text {st }}$ April - Rs.25,000

## PART C

(Compulsory question, the question carries $\mathbf{2 0}$ marks)
11.

Construct a Flexible Budget for Overheads on the basis of the following
data. Asertain overhead rates at 50\%, 60\%, and 70\% Capacity. (20 Marks)

| Variable Overheads | At 60\% Capacity (Amount <br> in Rs.) |
| :--- | :---: |
| Indirect Material | 6,000 |
| Indirect Labour | 18,000 |
| Semi-Variable overheads | 30,000 |
| Electricity (40\% fixed 60\% Variable) | 3,000 |
| Repairs (80\% fixed 20\% variable) |  |
| Fixed Overheads | 16,500 |
| Depreciation | 4,500 |
| Insurance | 15,000 |
| Salaries |  |
| Total Overheads | $\mathbf{9 3 , 0 0 0}$ |
| Estimated direct labour hours |  |

